

SEPT-ÎLES

SETTING THE COURSE FOR **BIG** AMBITIONS

— UN —
MONDE
À VOTRE PORTÉE



DÉVELOPPEMENT
ÉCONOMIQUE

SEPT-ÎLES

deseptiles.com



DISTANCES

Québec : 642 km
 Montréal : 903 km
 Toronto : 1 449 km








-  **Port of Sept-Îles**
-  **Sept-Îles Airport**
-  **QNS&L Railway**
-  **Tshiuetin Rail Transportation line**
-  **Quebec Route 138**
-  **Towards the Great Lakes**
-  **Towards the Atlantic**



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A GLANCE AT SEPT-ÎLES

AN ENCHANTING SETTING AND A STRATEGIC LOCATION

In the northeast of North America, on the lower reaches of one of the world's largest rivers, a bay of 45 km² shapes the shoreline of the Gulf of St. Lawrence. At the entrance of this large bay, an archipelago comprised of seven islands forms an impressive natural rampart, which shelters a population of avian fauna unparalleled in Eastern Canada. Sept-Îles was founded right here, a picturesque city born on the shores of this breathtaking bay.

From an industrial standpoint, Sept-Îles is not only rich in natural resources but is also strategically situated on the St. Lawrence Seaway. Its deepwater mineral port, the largest in North America, is located halfway between the Great Lakes and the Atlantic Ocean. In addition to providing safe anchorage to large vessels, it is a gateway to North American and overseas markets.

~ 30,000 INHABITANTS
SEPT-ÎLES AND
UASHAT MAK MANI-UTENAM

COUNTRY
CANADA

PROVINCE
QUÉBEC

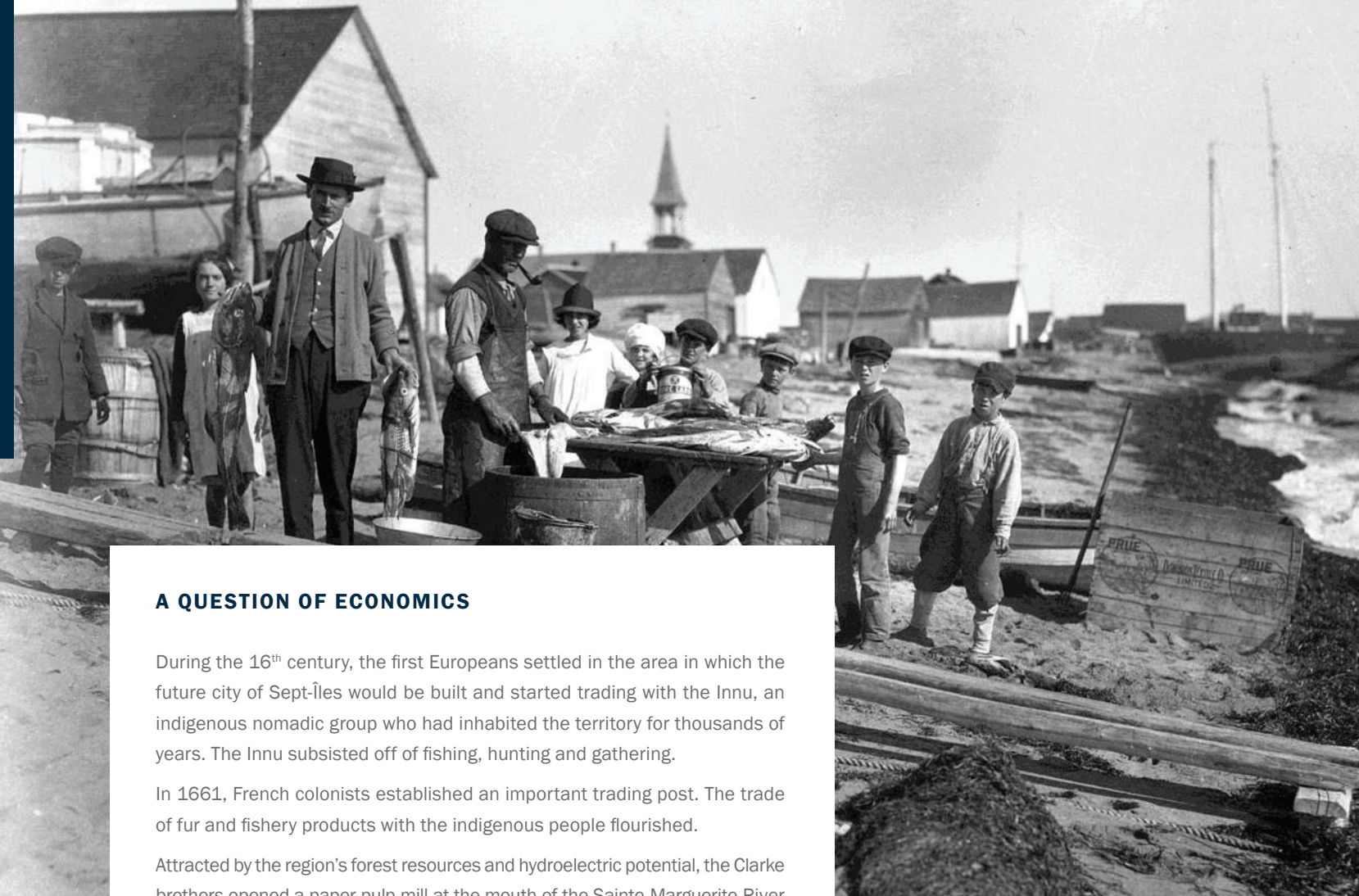
ADMINISTRATIVE REGION
CÔTE-NORD

AREA
1,727.25 KM²

CLIMATE

- **BOREAL**
- **COOL SUMMERS
AND MILD WINTERS**





A QUESTION OF ECONOMICS

During the 16th century, the first Europeans settled in the area in which the future city of Sept-Îles would be built and started trading with the Innu, an indigenous nomadic group who had inhabited the territory for thousands of years. The Innu subsisted off of fishing, hunting and gathering.

In 1661, French colonists established an important trading post. The trade of fur and fishery products with the indigenous people flourished.

Attracted by the region's forest resources and hydroelectric potential, the Clarke brothers opened a paper pulp mill at the mouth of the Sainte-Marguerite River in 1908. Later they founded Clarke City, the first industrial city on Quebec's North Shore.

In the 1940s, the end of World War II and the exhaustion of iron reserves in the United States encouraged prospecting efforts in the Labrador-Ungava region. The discovery of rich iron ore deposits in what would later become Schefferville confirmed Sept-Îles' industrial calling.

Its protected bay in the heart of the St. Lawrence Seaway allowed the city to prosper and grow: what was once a little fishing village is now a key location for the shipping of ore to foreign markets. The mining industry boomed, leading to the creation of factories, a railway, hydro-electric dams and North America's major mineral port.

Today, Sept-Îles is a modern city that provides all the necessary infrastructure to foster collective development. This northern metropolis successfully combines industrial activities with nature and urban life.



CHRONOLOGY

Between 1530 and 1750

Basque travelers sail to the Bay of Seven Islands to **hunt whales and fish cod.**

1535

Explorer Jacques Cartier discovers the seven islands at the entrance of the bay and names them "Yles rondes" (round islands).

1661

First trading post in Sept-Îles.

1865

The first North Shore mining industry is born: the Moisie Iron Company.

1905

A **whale oil factory** opens in Pointe-Noire.

1908

A **paper pulp mill** opens in Clarke City.

1950

The **IOC Mining Company builds the port and the QNS&L railway**, linking the Schefferville mining sites to the port facilities in Sept-Îles.

July 31, 1954

The first shipment of iron leaves the port of Sept-Îles.

1992

Inauguration of Aluminerie Alouette, which would later become the **largest aluminum smelter in the Americas.**

2002

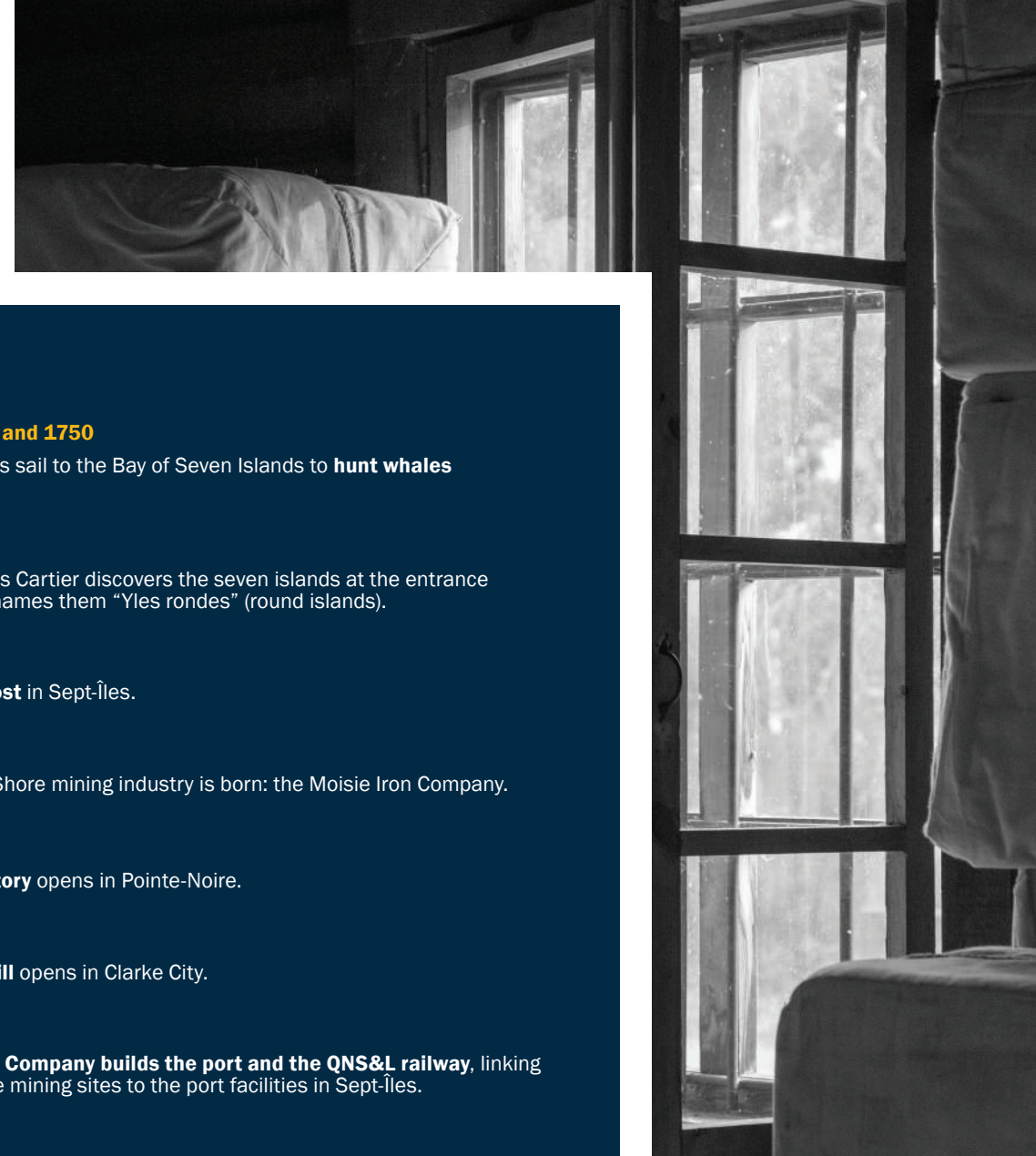
Aluminerie Alouette initiates Phase II of its project – the **biggest private construction site in Québec** – which will be completed in 2005.

2009

Consolidated Thompson Iron Mines, a company operating an iron deposit close to the city of Fermont, invests nearly 100 M in the **construction of railroads and cargo handling equipment for the port of Sept-Îles.**

2015

Mine Arnaud officially starts operating an apatite deposit on the outskirts of Sept-Îles.



TWO CULTURES, ONE CITY

The city of Sept-Îles brings two great cultures together: the First Nations of North America (indigenous) and the European colonizers (non-indigenous).

Most residents of European descent speak French, but Sept-Îles is also home to an English-speaking community that benefits from a wide range of services in their mother tongue, especially in the field of education.

The members of the Innu community of Uashat mak Mani-Utenam make up almost the entire Aboriginal population of Sept-Îles. They belong to a Canadian First Nation of about 18,000 people inhabiting the Labrador region and the North Shore of Québec. Most Innu are bilingual: they speak Innu Aimun as their mother tongue and also speak either French or English as a second language.

In the course of its history, Sept-Îles has developed a multicultural identity based on hospitality and openness to diversity. It comes as no surprise that the city is now a destination of choice on the North Shore.

TWO CULTURES ONE CITY



LANGUAGES IN SEPT-ÎLES

1. French
2. Innu Aimun
3. English





A MAJOR ECONOMIC PLAYER IN EASTERN QUÉBEC

A LAND OF AMBITION

If you plan on launching ambitious projects, especially in the primary or secondary industries, Sept-Îles is definitely the place to bring them to fruition. Its rich and abundant natural resources, the exemplary reliability of its strategic infrastructures and its skilled workforce give Sept-Îles a unique competitive edge in terms of economic development.

Strategic Location

- Sept-Îles is a port city located at the entrance of the St. Lawrence Seaway.
- It provides easy access to North American, European and Asian markets.

Port facilities

- Sept-Îles has a deepwater superport, protected by a natural rampart, with a system of 9 docks able to host vessels of up to 400,000 tons.
- Furthermore, it provides a railroad transshipment centre as well as a railcar ferry service.

Abundant energy

- 14 hydroelectric plants are located near the city, ensuring a stable energy supply.

Railway infrastructure

- A railway network of more than 650 km links Sept-Îles and Schefferville
- A railcar ferry service links Sept-Îles to the rest of the North American railway network.

Skilled Workforce

- Sept-Îles' workforce provides recognized expertise in a number of industries such as mineral technology, industrial maintenance, rail transport and construction.
- Training programs are tailored to the specific needs of local companies.

Specialized SMEs

- Expertise in many different industries
- Variety of professional services
- Wide array of commercial services

Research institutes and chairs

- Technical support to businesses and technology transfer
- Applied research in the fields of environmental science, industrial maintenance and railway operations

Urban infrastructure

- Availability of residential and industrial property (see appendix A)
- Modern transportation network

Airport

- Daily flights to Québec and Montréal
- Chartered plane and helicopter flights

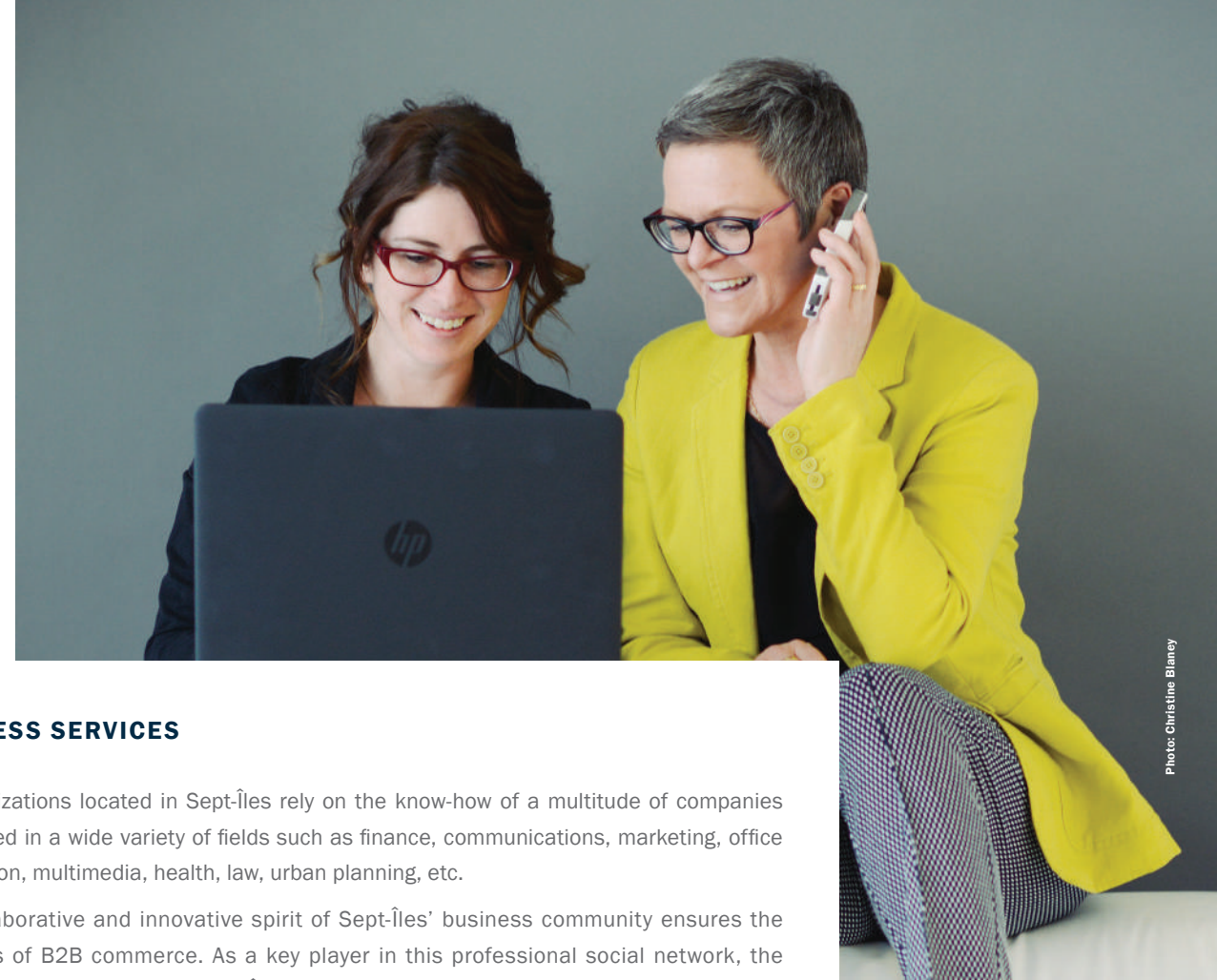


Photo: Christine Blaney

A LOOK AT LARGE CORPORATIONS

Several big companies in Sept-Îles benefit from the region's enormous energy potential and the port's prime location on the St. Lawrence Seaway.

For more than half a century, mining companies such as the **Iron Ore Company** have been present in the region and using Sept-Îles to tranship and carry iron ore extracted from the Labrador Trough. Attracted by the apatite deposits on the outskirts of the city, **Mine Arnaud** developed a mining project, which was inaugurated in 2015.

In addition to building their plant in Pointe-Noire (one of the city's important port areas), **Alouette**, the largest aluminum smelter in the Americas, has also built its headquarters in Sept-Îles. The company is a cornerstone of the local economy, counting on the **know-how of close to 300 local SMEs** in order to produce 600,000 tons of primary aluminum. The SMEs fields of expertise range from metal and ceramic coating, servicing heavy electromechanical components, as well as maritime infrastructure maintenance to the design of hydraulic products and much more.

Furthermore, Alouette follows the example of other large local businesses and continuously promotes the development of new skills to their suppliers, which can then be exported to all corners of the world. In Sept-Îles, **SMEs and large corporations work hand in hand** towards one common goal: progress.

THE LARGEST EMPLOYERS IN SEPT-ÎLES

1. **Aluminerie Alouette**
~ 1,000 employees
2. **CISSS (Integrated Health and Social Services Centre) of Sept-Îles**
~ 1,000 employees
3. **Commission scolaire du Fer**
~ 800 employees
4. **Iron Ore Company of Canada (IOC)**
~ 550 employees
5. **City of Sept-Îles**
~ 300 employees

BUSINESS SERVICES

All organizations located in Sept-Îles rely on the know-how of a multitude of companies specialized in a wide variety of fields such as finance, communications, marketing, office automation, multimedia, health, law, urban planning, etc.

The collaborative and innovative spirit of Sept-Îles' business community ensures the liveliness of B2B commerce. As a key player in this professional social network, the **Chamber of Commerce of Sept-Îles** strives to boost business relationships in addition to supporting big economic development projects.

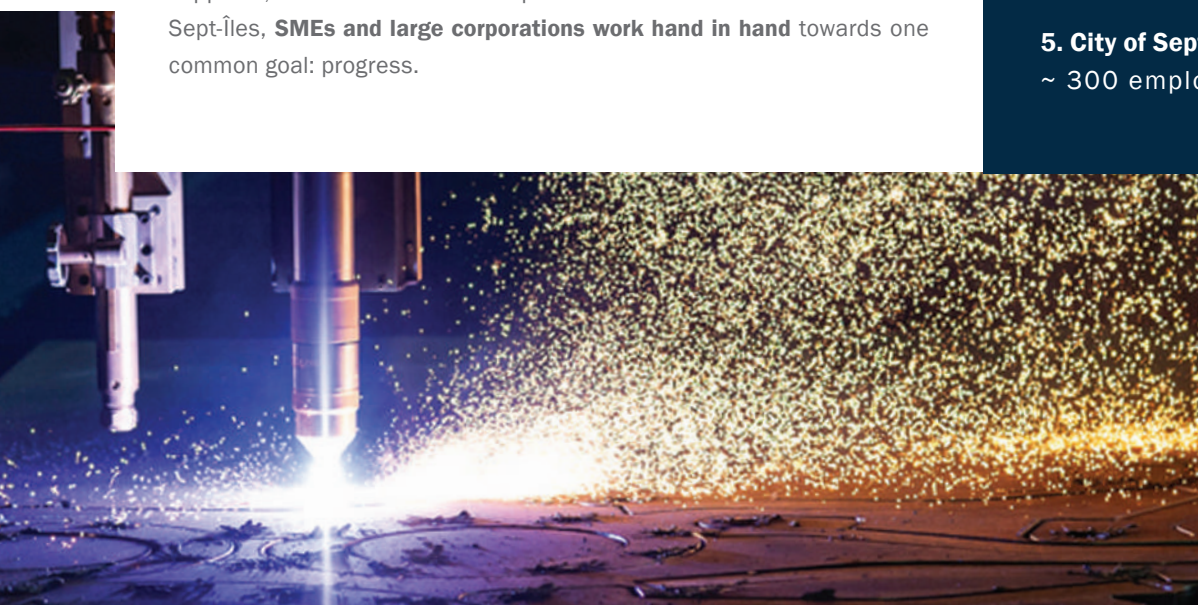
Both, SMEs and large businesses benefit from the support offered by public agencies such as **Développement Économique Sept-Îles** and the **SADC (Société d'aide au développement des collectivités)**. In the field of education, the **CEGEP of Sept-Îles** and the **Commission scolaire du Fer** offer technical programs especially designed to train local workers to meet the needs of our local companies.

DÉVELOPPEMENT ÉCONOMIQUE SEPT-ÎLES

Since 1974, Développement économique Sept-Îles has played an important role in local industrial and commercial trade. In collaboration with companies and public agencies, it promotes job creation and innovation in all its forms as well as the city's economic diversification.

MAIN SERVICES

- Consultation services
- Support in the development of a business plan
- Project assessment (viability and feasibility)
- Business support





WORKFORCE SKILLS

About 25% of Sept-Îles' active population works in the primary industry, or manufacturing and construction fields. From one generation to another, its workforce has developed **expert knowledge in various industrial sectors**, especially in mineral technology, industrial maintenance and rail transport.

Sept-Îles' workforce owes its great reputation to the joint efforts of local entrepreneurs and educational institutions. With the objective of ongoing progress, Sept-Îles' businesses work closely with educational institutions to ensure higher workforce training and share their unparalleled know-how with future generations.



ENERGY POTENTIAL

For more than a century, Sept-Îles' economy has benefited from the enormous energy potential of North Shore rivers.

The region's large hydroelectric complexes such as Manic-Outardes and Sainte-Marguerite ensure a **stable energy supply** able to power even the most ambitious industrial projects. In 2009, Hydro Québec has begun the construction of a new 1, 550 MW complex on the Romaine River, north of Havre-Saint-Pierre. By 2020, all four power plants on the Romaine River will ensure the region's power supply with a yearly production of about 8 TWh.

Thirty other hydroelectric plants on the North Shore generate a total of 13 GW.

Natural gas is also a key factor in the region's development. Sept-Îles' current political and socio-economic players are evaluating different business models in order to offer this power source to local businesses.

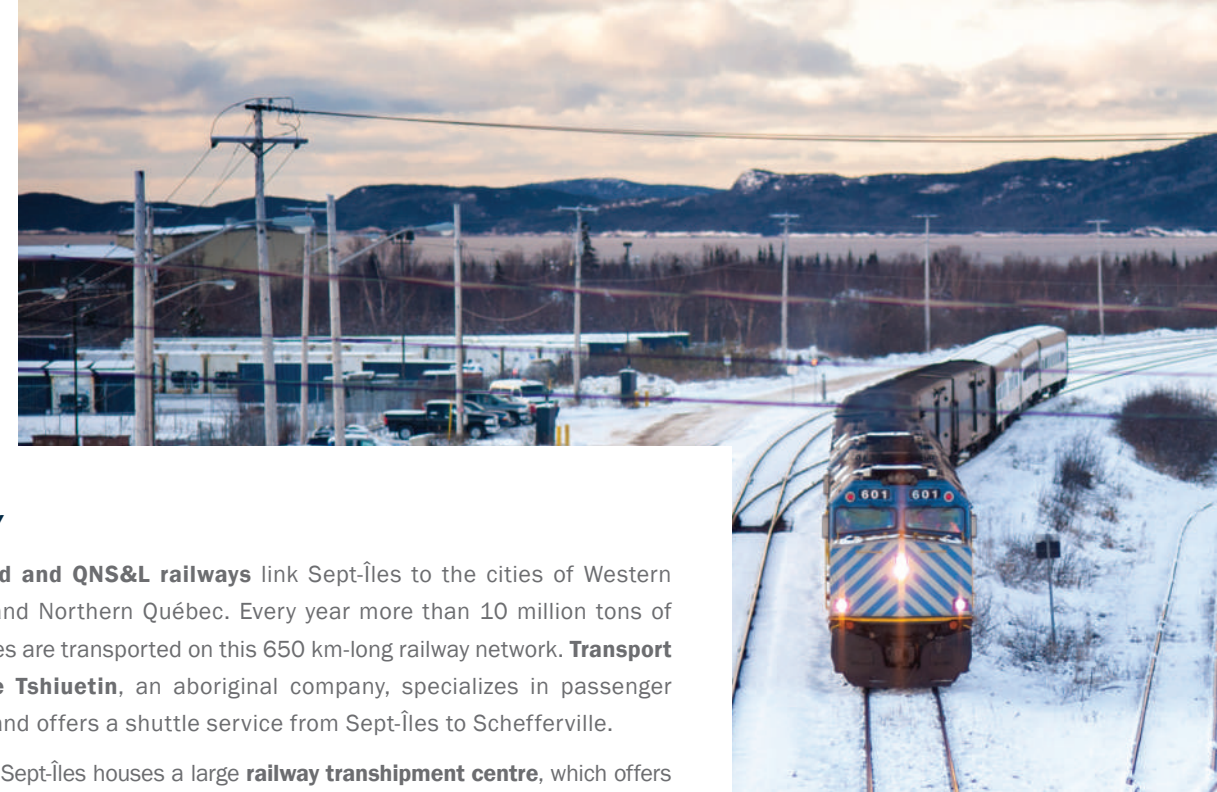


MAIN AREAS OF EXPERTISE OF THE LOCAL WORK FORCE

- Office Automation
- Accounting and Management
- Industrial Design
- Early Childhood Education
- Electricity
- Industrial Electronics
- Railway Operations and Maintenance
- Industrial Maintenance
- Mechanics
- Nursing
- Welding and Fitting
- Mineral Technology
- Marine and Railway Transportation

HIGH PERFORMANCE HYDROELECTRIC PLANTS ON THE NORTH SHORE

PLANT	POWER (MW)	DATE OF COMMISSIONING
MANIC-OUTARDES COMPLEX	7,567	1966-1989
BERSIMIS COMPLEX	2,047	1956-1959
ROMAINE COMPLEX	1,570	2014-2020
SAINTE-MARGERITE-3	884	2003
TOULNUSTOUC	526	2005



TRANSPORTATION INFRASTRUCTURE

As an important transit hub in Eastern Canada, Sept-Îles' transportation infrastructure matches the region's economic ambitions. This high performance network allows trade and industry to thrive while meeting the needs of tourists and citizens.

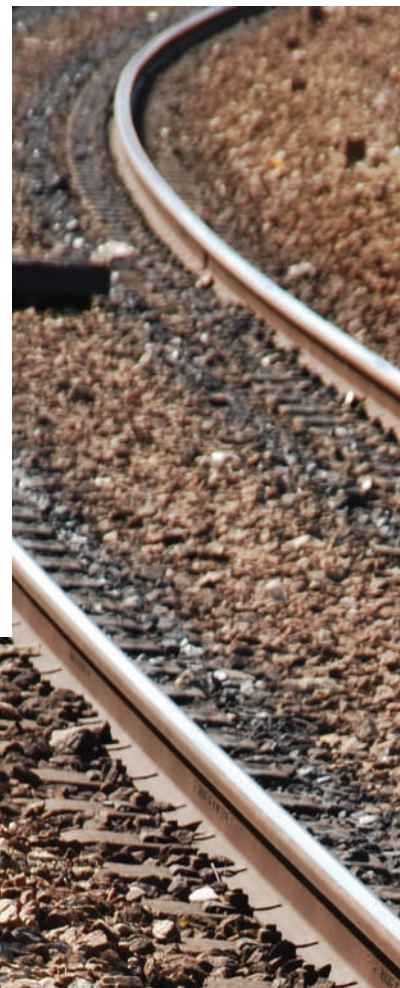
PORT OF SEPT-ÎLES

For over half a century, the Port of Sept-Îles has played a major role in the region's primary industries. Close to 25 million tons of commodities pass through this important world trade hub each year. Its **high performance facilities** include 9 docks, a transshipment centre, storage areas, a ro-ro ramp, portable conveyors and all the installations necessary to load and unload ships. Since the opening of its cruise terminal in 2010, Sept-Îles has been hosting popular cruise ships, boosting the region's international tourism.

The port facilities service the railway network of Labrador and Northern Québec. Furthermore, the **mobile train ferry ramp** ensures the **sea link between local and the entire North American railway network**.

In addition, the Port of Sept-Îles benefits from a **prime location on the St. Lawrence Seaway**. Situated halfway between the Great Lakes and the Atlantic Ocean, it is a gateway to North American, European and Asian markets.

Thanks to its deep bay sheltered by a vast archipelago, Sept-Îles harbours a **superport**, which can host even the largest vessels of the industry. The infrastructure handles close to 100 million tons of commodities every year. Its massive **multi-user dock** with two 20.7 and 16,5 m-deep berths is the only place in North America that provides anchorage to **Chinamax** ships and giant ore carriers of up to 400,000 tons. The impressive load capacity of multi-user platform represents a significant reduction in transport costs for the sender and a reduced environmental footprint by reducing greenhouse gas emissions per tonne transported.



RAILWAY

The **Arnaud and QNS&L railways** link Sept-Îles to the cities of Western Labrador and Northern Québec. Every year more than 10 million tons of commodities are transported on this 650 km-long railway network. **Transport Ferroviaire Tshuëtin**, an aboriginal company, specializes in passenger transport and offers a shuttle service from Sept-Îles to Schefferville.

The Port of Sept-Îles houses a large **railway transshipment centre**, which offers a **railcar ferry service linking Sept-Îles and Matane**. Local businesses can easily access to the entire North American railway network, sharpening their competitive edge.

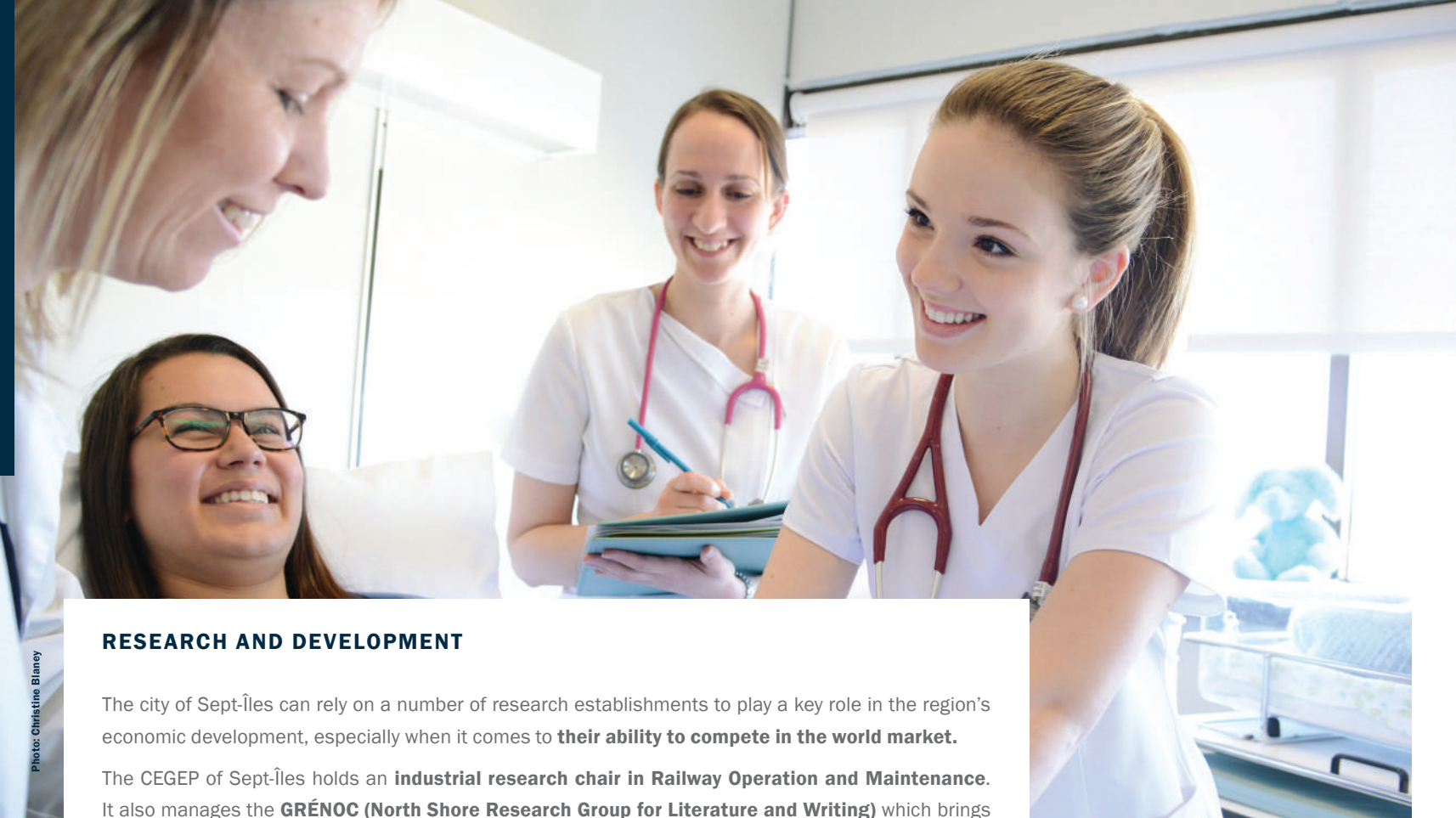
SEPT-ÎLES AIRPORT

Every year close to 150,000 travelers transit through the modern facilities of Sept-Îles airport. It is the **third busiest airport in Québec** in terms of passenger traffic. A dozen of airlines offer daily scheduled and chartered flights to **Québec City, Montréal, Wabush** and other **major cities on the North Shore as well as the Gaspé Peninsula**. Ten flights per day travel towards Québec City and Montréal. Moreover, a number of **helicopter businesses offer transportation services** to cities without an airport as well as areas otherwise difficult to access.



ROAD AND MARINE TRANSPORT

Highway 138 connects Sept-Îles to most towns on the North Shore as well as to major cities in the southwest of the province. Thanks to the **marine services of the Bella Desgagnés**, it is also possible to reach the Anticosti Island and the Lower North Shore communities.



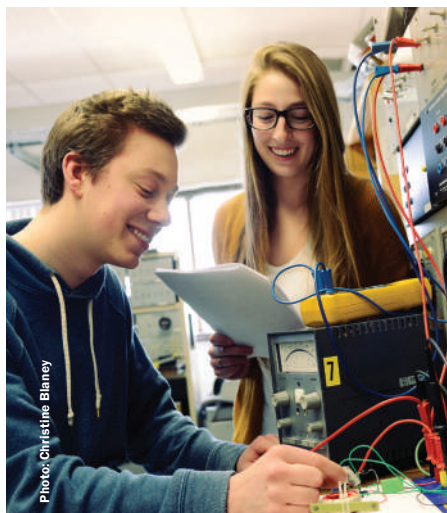
RESEARCH AND DEVELOPMENT

The city of Sept-Îles can rely on a number of research establishments to play a key role in the region's economic development, especially when it comes to **their ability to compete in the world market.**

The CEGEP of Sept-Îles holds an **industrial research chair in Railway Operation and Maintenance.** It also manages the **GRÉNOG (North Shore Research Group for Literature and Writing)** which brings together scholars from different fields sharing a common interest: the North Shore.

The **IPIMM, a market niche for mining and metallurgical processes,** regroups over fifty organizations working to increase the competitive edge of local companies and help them meet the changing needs of the industry. The **RSTM, an inter-regional market niche,** gathers more than 1,000 organizations from three different regions, the North Shore, the Lower St. Lawrence and Gaspésie-Îles-de-la-Madeleine. Their goal is to maintain their leading position in the fishing sector, the aquaculture industry and marine technologies.

Both the business and industry sectors take a great interest in **sustainable development and public health.** Since 2013, Inrest has been in charge of the **Observatoire de veille environnementale de la baie de Sept-Îles** (Environmental Monitoring Station of the Bay of Sept-Îles) and many other research projects in the fields of environmental protection and occupational health and safety. There has also been progress on the energy front: an innovative group of companies working with the ITMI has created the **GreenCube,** a small power plant made of aluminum that combines solar and wind energy. This alternative to expensive diesel generators has already reached Asia, Africa and Northern Québec.



THE MAJOR DRIVERS OF INDUSTRIAL INNOVATION IN SEPT-ÎLES

- Institut technologique de maintenance industrielle (ITMI)(Institute of Technology and Industrial Maintenance)
- Chaire collégiale de recherche industrielle en exploitation et maintenance ferroviaire ITMI et Cégep de Sept-Îles (Industrial Research Chair for Colleges - Operation and Maintenance of Railways; ITMI and CEGEP of Sept-Îles)
- Créneau d'excellence Ingénierie des procédés industriels, miniers et métallurgiques (IPIMM) (Market Niche for Industrial, Mining and Metallurgical Process Engineering)
- L'Institut nordique de recherche en environnement et en santé au travail (Inrest) (Nordic Institute for Environmental Research and Occupational Health)



HIGHER EDUCATION AND VOCATIONAL TRAINING

Two institutions in Sept-Îles offer university programs: the **CEGEP of Sept-Îles** (general and vocational college) and the **Centre d'études universitaires de l'Est de la Côte-Nord,** an educational institution housed in the **Alouette Building of the UQAC** (University of Québec at Chicoutimi). Students in Sept-Îles can choose between a **multitude of college-level, Bachelor and graduate programs in engineering and human sciences,** such as mineral technology, industrial maintenance, nursing, computer science, administration, etc.

The CEGEP is in tune with the region's industry and **trains young, specialized graduates ready to support the big ambitions of businesses on the North Shore.** The management of continuing education, business services and partnership **programs develops personalized courses** that improve local productivity and employability.

Under the responsibility of the Commission scolaire du Fer, Sept-Îles' Vocational Training Centre has the exact same goal: regional development. With 15 ongoing programs and customized training services, it offers local industries and businesses a highly skilled workforce in the fields of construction, industrial mechanics, mining, metallurgy, accounting, health and cosmetology.

CEGEP OF SEPT-ÎLES

- 4 buildings
- 750 students
- 8 technical programs
- 4 pre-university programs
- Courses are offered in French, English and Innu Aimun
- Continuing education programs tailored to the needs of the local industry

CENTRE D'ÉTUDES UNIVERSITAIRES DE L'EST DE LA CÔTE-NORD

- 1 university building
- A student community of about 200 students per session
- 4 full-time and 8 part-time programs
- Undergraduate programs (certificates and Bachelor's degrees) as well as graduate programs (advanced graduate diplomas, Master's and Doctoral degrees)
- Active involvement in research projects studying carbon, education and the collaboration with the Innu First Nations



POTENTIAL FOR TOURISM

For thirty years, **Tourisme Sept-Îles** has worked towards increasing tourism opportunities in Sept-Îles. Local museums, Innu culture, and outdoor sports are not all Sept-Îles has to offer; every year **thousands of tourists fall for the city's charm** and the beauty of nature surrounding it. Lac des Rapides and the archipelago of Sept-Îles are considered two of the most alluring sites by nature lovers.

The city's dynamic economy also attracts countless business people, which is why **Sept-Îles offers a wide range of hotel accommodations** (more than 500 rooms) to suit the needs of its clientele.

Since the inauguration of its cruise terminal in 2009, the Port of Sept-Îles has played an increasingly **important role in the city's tourist industry**. A non-profit organization, **Destination Sept-Îles Nakauinanu**, is responsible for promoting the city of Sept-Îles among cruise companies and works tirelessly in order to attract the most popular cruise ships and maximize the economic benefits of their stay. On average, 5,000 cruise passengers and crew members go ashore in Sept-Îles every year. One single stopover can generate benefits of up to \$45,000 for the city's business sector. With a yearly growth rate of approximately 4%, **the cruise sector is a promising market for Sept-Îles' economy**.

TOURISM INDUSTRY OF SEPT-ÎLES

- More than 20,000 tourists per year
- About 70 businesses and organizations
- Over 40 restaurants
- 500 hotel rooms available

A PORTRAIT OF THE INNU ECONOMY

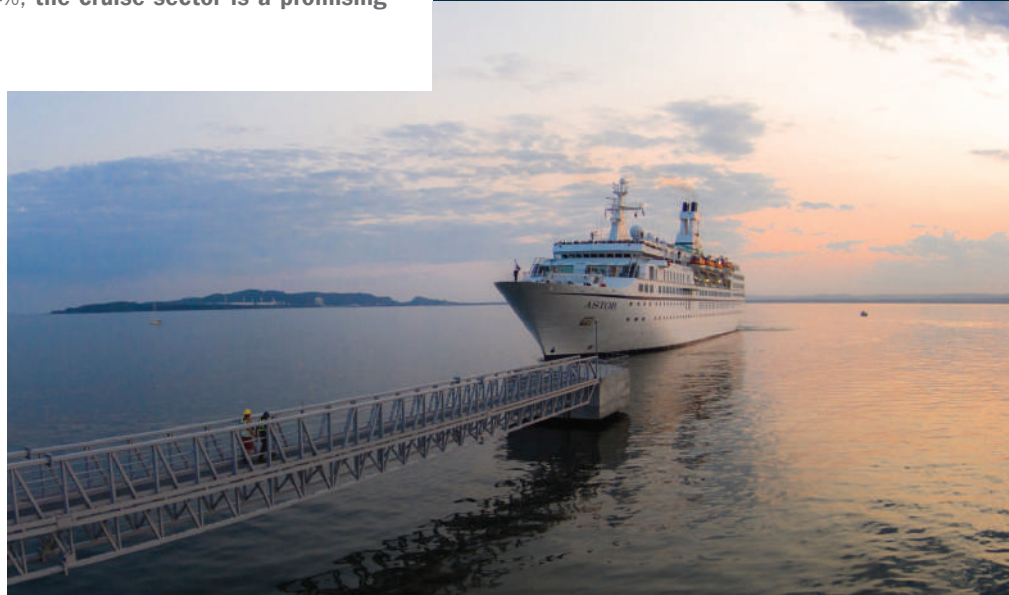
The Innu Nation of Sept-Îles has close to 4,000 members who are represented by the **Takuaikan Uashat Mak Mani-utenam (ITUM) band council**, a body that has a government role within the community.

ITUM's different representative agencies have more than 400 permanent employees providing various public services, especially in the Education, Health and Public Safety sectors. This equates to a yearly amount of **\$28M in salaries and fringe benefits**.

Businesses within the Innu community are headed by the **Economic Development Society Uashat mak Mani-utenam (SDEUM)**. They employ a labour force of roughly 200 people working in various fields, such as forestry, fisheries, construction and transportation. With a **turnover of \$45M** and **salary expenditures of \$25M**, these businesses have a positive economic impact on the entire city of Sept-Îles.

ECONOMIC SPINOFFS OF INNU ACTIVITIES

- \$53M in salaries and fringe benefits
- Nearly 600 permanent jobs
- Annual expenditures of \$69.5M for the socio-economic development of the community





Life in Sept-Îles

LEISURE AND SPORTS

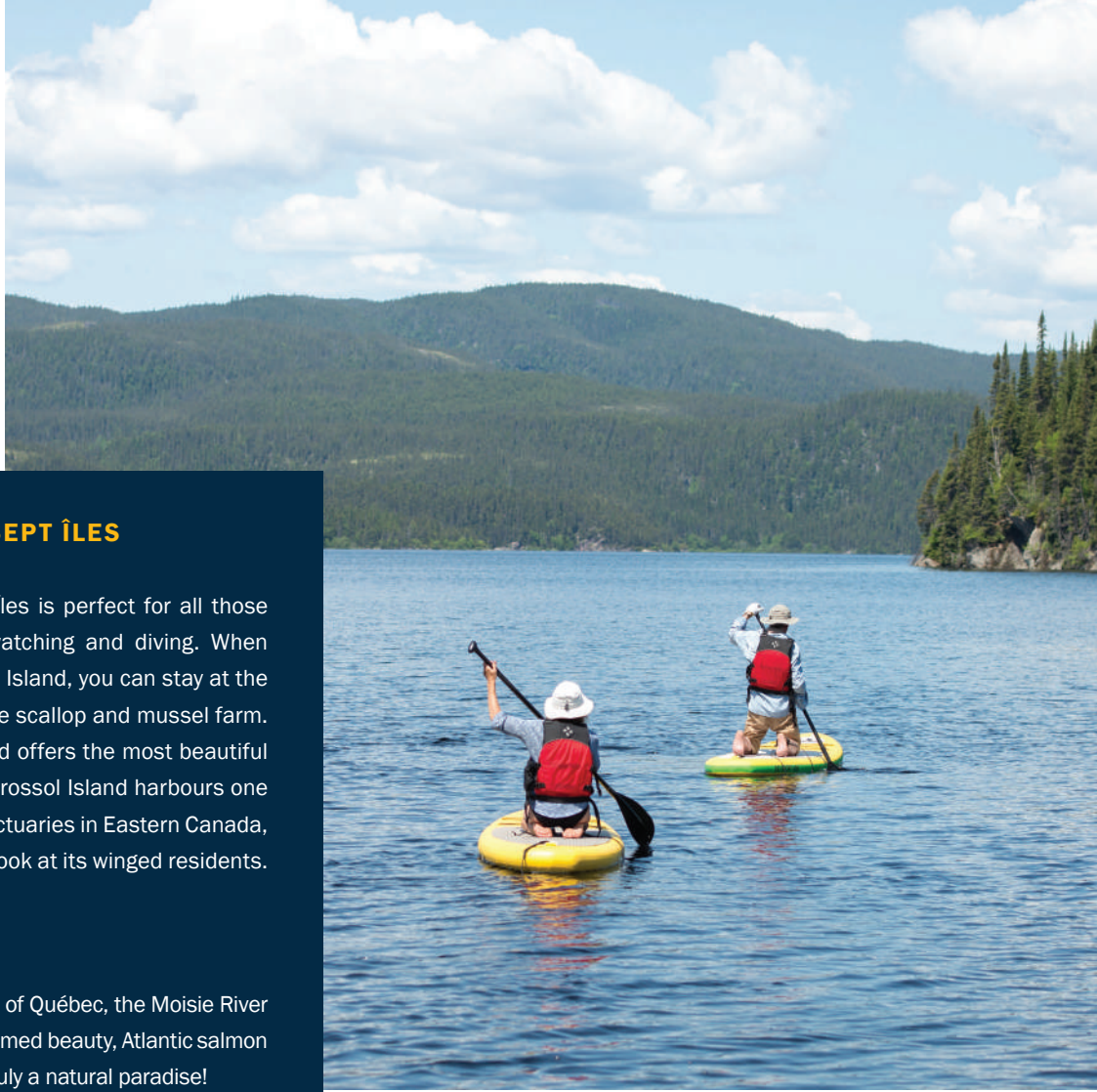
To make the most of their free time, residents of Sept-Îles can choose from a variety of different restaurants, bars, cafés, shopping malls and movie theatres. Moviegoers can also look forward to the annual Film Festival of Sept-Îles, which features about thirty original movies.

Sept-Îles is the ideal **place for outdoor activities** all year round! Hiking paths, hunting and fishing grounds, ski resorts and a cycling path network – there's enough space for it all. In addition, the Gulf of St. Lawrence is one big water playground where you can swim, surf, kayak, dive and kite surf.

Sport enthusiasts will be thrilled by the **many sporting facilities** Sept-Îles has to offer. For all those with a more competitive spirit, Sept-Îles hosts a **number of great sporting events**, such as the Mamu Marathon, the Fer-O Ice Hockey Tournament, the rather unconventional Dragon Boat Race and the **Orange volleyball tournament presented by Alouette**, Canada's biggest amateur volleyball tournament.

MAIN SPORTS FACILITIES AND VENUES

- Stadiums
- Recreation centre
- Ski resorts
- Aquatic centre
- Tennis courts
- Ice rinks
- Running track
- Marina
- Cycling path network
- Baseball stadium
- Golf courses
- Soccer fields
- Beach volleyball courts



NATURAL BEAUTY

Sept-Îles' vibrant city centre is nestled in a beautiful natural landscape. North of the city lies a thick forest with pristine lakes hidden beneath trees and meandering rivers filled with fish. Chances of witnessing the spectacular aurora borealis at night are also good. Beautiful beaches stretch for miles along the southern edge of the city, the Gulf of the St. Lawrence and the bay of Sept-Îles. The outline of whales against the horizon, flocks of sea birds criss-crossing the sky and diving to catch their prey and the verdant shores of the archipelago, all add to breathtaking scenery of Sept-Îles.



ARCHIPELAGO OF SEPT ÎLES

The archipelago of Sept-Îles is perfect for all those who enjoy hiking, bird watching and diving. When travelling to Grosse Boule Island, you can stay at the holiday resort and visit the scallop and mussel farm. The Grande Basque Island offers the most beautiful views of the city, while Corossol Island harbours one of the largest seabird sanctuaries in Eastern Canada, allowing visitors a closer look at its winged residents.

MOISIE RIVER

As the first aquatic reserve of Québec, the Moisie River is world-famous for its untamed beauty, Atlantic salmon and stunning gorges. It's truly a natural paradise!

LAC DES RAPIDES

Besides providing the city with drinkable water, the Lac des Rapides is a great family destination. With its sandy beaches and its impressive size, the lake is a perfect place for swimming and water sports. Furthermore, the beautiful boreal forests surrounding it are a great hiking destination.





HEALTH AND WELL-BEING

Sept-Îles' population has access to a large number of social and health-care services. The city's **Integrated Health and Social Services Centre** (CISSS de la Côte-Nord) includes a hospital, a community services centre, a long-term care facility, a mother & child centre and a medical imaging department. It has nearly 1,000 employees with about **30 general practitioners** and **40 specialists** in various medical fields, such as neurology, cardiology, pneumology, pediatrics, psychiatry, etc.

L'Élyme des Sables, a palliative care residence, provides peace and rest on the shores of the bay of Sept-Îles.

A few dozen non-profit organizations form an important social solidarity network in Sept-Îles. These associations have the full support of hundreds of volunteers, dedicated to improving the well-being of the community

MEDICAL SPECIALTIES OF THE CISSS OF SEPT-ÎLES

- Anesthesia
- Cardiology
- General Surgery
- Internal Medicine
- Microbiology
- Neurology
- Nuclear Medicine
- Obstetrics and Gynaecology
- Ophthalmology
- Orthopedics
- Otorhinolaryngology
- Pathology
- Pediatrics
- Pneumology
- Psychiatry
- Radiology
- Urology



EDUCATION

Sept-Îles has 15 schools that provide primary and secondary education for its community, two of which, Flemming Elementary School and Queen Elizabeth High School, **offer schooling in English**. The Tshakapesh Institute, an organization dedicated to preserving Innu culture, is in charge of the education programs of the three First Nation schools in the area. In order to provide liberal adult education to the Innu community, the First Nations Board of Education established the Regional Centre of Adult Education of Uashat mak Mani-Utenam in 2015.

The student community of Sept-Îles can choose from a variety of university programs in the fields of engineering, human sciences and natural sciences. The **CEGEP of Sept-Îles** (general and vocational college) offers a total of 12 technical and pre-university programs, 12 of which are taught in English. Thanks to the **Centre d'études universitaires de l'Est de la Côte-Nord**, situated in the **Alouette building of the UQAC (University of Québec and Chicoutimi)**, students are able to pursue their university education in the city of Sept-Îles.

The **Vocational Training Centre of Sept-Îles** is another option granting easier access to the labour market. Every year more than 250 adults acquire new skills that allow them to pursue a career in the sectors of health, construction or industrial mechanics especially.

PROGRAMS OF THE VOCATIONAL TRAINING CENTRE OF SEPT-ÎLES

- Assistance in Health Care Facilities
- Carpentry and Woodwork
- Hairstyling
- Accounting
- Industrial Design
- Electrical Technology
- Cosmetology
- Drilling and Blasting
- Construction Equipment Mechanics
- Industrial and Maintenance Mechanics
- Diesel Engine and Electronic Controls Mechanics
- Heavy Duty/Commercial Transport Mechanics
- Health, Assistance and Nursing
- Administrative Assistant/Secretary
- Welding and Fitting

PRIMARY EDUCATION

- 8 French-language schools
- 1 English-language school
- 2 First Nations schools

SECONDARY EDUCATION

- 2 public French-language schools
- 1 private French-language school
- 1 English-language school
- 1 First Nations school

HIGHER EDUCATION

- CEGEP of Sept-Îles
- Centre d'études universitaires de l'Est de la North Shore (UQAC)
- Vocational Training Centre of Sept-Îles



CULTURAL DIVERSITY

Keeper of the Innu and North Shore culture, Sept-Îles is home to a multitude of artists and organizations contributing to the **city's incredible cultural diversity**. Exhibitions, shows, festivals and many other cultural events are important benchmarks and a source of entertainment for locals and tourists alike. Sept-Îles also hosts the **North Shore book fair**, a very popular literary event in the region. Aware of the important role culture plays in the community, Sept-Îles adopted a **cultural policy** in 2004 in order to promote Sept-Îles' art and heritage.

Several of the city's events and exhibitions are dedicated to Innu culture. The **Shaputuan museum**, for example, offers an insight into the tangible and intangible heritage of our ancestors, the **Mamu Art Symposium** welcomes native and non-native artists from Québec and the Tshakapesh Institute highlights the language and culture of the Innu on the North Shore. For over thirty years, Sept-Îles has brought the different communities of Québec together through the **Festival Innu Nikamu, one of the most important native art festivals in North America**. But that's not all; the city's **troupe Tam ti delam** brings Québec's folklore to dance shows in Sept-Îles and all over the world.

CONCERT HALL

The Jean-Marc-Dion concert hall hosts dance shows, concerts, plays and comedies. Well-renowned for its great acoustic quality as well as its modern sound and staging equipment, it is one of Eastern Québec's major cultural institutions and can accommodate up to 850 people.

MUSEUMS IN SEPT-ÎLES

The Regional Museum of the North Shore

With its permanent exhibition the Regional Museum traces the rich history of Québec's North Shore.

Old Trade Post of Sept-Îles

This recreation of the region's first trade post brings the world of wood-runners and hunters in the Sept-Îles of 1842 to the present.

Shaputuan Museum

The Shaputuan museum holds the material and immaterial treasures of Innu culture; a legacy that dates back almost 8,000 years.

Interpretation Centre of Clarke City

The Interpretation Centre of Clarke City retraces the history of the first industrial city on the North Shore from its foundation to its economic boom.



MAIN CULTURAL EVENTS

EVENT	AVERAGE NUMBER OF VISITORS (PER YEAR)
Innu Nikamu Festival	14,000
Film Festival of Sept-Îles (Ciné-7)	8,000
Vieux-Quai en Fête	25,000
North Shore Book Fair	9,000



APPENDIX A INDUSTRIAL SITES

	VIGNEAULT PARK	POINTE-NOIRE AREA	FERCO PARK	DOWNTOWN AREA
ACTIVITY	Light industry	Heavy industry	Light industry	
TOTAL AREA	190 ha 469.5 acres	3,420 ha 8,450.7 acres	320 ha 790.7 acres	37.6 ha 93 acres
OCCUPIED AREA	56 ha 138.4 acres	265 ha 665 acres	65 ha 160.6 acres	15.1 ha 37.2 acres
VACANT AREA	134 ha 331.1 acres	3,155 ha 7,785.7 acres	255 ha 630.1 acres	22.5 ha 55.8 acres
BEARING CAPACITY	105 kPa - sand	1,900 kPa - rock 400 kPa - sand	196.2 kPa	107.4 kPa
ZONING	Industrial		Industrial and commercial	
TOPOGRAPHY	Flat	Varied	Flat	
RAIL CONNECTION	Arnaud railway and QNS&L railway	Railcar ferry dock	QNS&L railway	QNS&L railway and Tshuëtin rail transport
NEARBY MAIN ROADS	Route 138			
OWNER	City of Sept-Îles	MERN, Port of Sept-Îles (265 ha) and SFPPN	City of Sept-Îles and private developers	
SALES PRICE OF LAND (PER M²)	\$3.50	Negotiable		



VIGNEAULT PARK



POINTE-NOIRE AREA

	VIGNEAULT PARK	POINTE-NOIRE AREA	FERCO PARK	DOWNTOWN AREA
ENERGY SUPPLY	Three 735 kV lines Distribution 161 kV Rate M			
ACCESS TO NATURAL GAS	No			
WATER SUPPLY	<ul style="list-style-type: none"> • Drinking and raw water supplied by the water treatment plant (Lac des Rapides) Pump capacity: 20,000,000 UK gal/day Reservoir capacity: 2,800,000 UK gal; including 400,000 UK gal for the industrial park • Chloride processing: sodium chloride (for softening) and ozone (as a disinfectant and to increase oxygen saturation) • Capacity: 16,820,000 liters/day or 3,700,000 UK gal/day • Pressure: 517.12 kPa or 75 psi 	<ul style="list-style-type: none"> • Drinking and raw water supplied by the water treatment plant (Lac des Rapides) Pump capacity: 20,000,000 UK gal/day Reservoir capacity: 2,800,000 UK gal; including 400,000 UK gal for the industrial park • Chloride processing: sodium chloride (for softening) and ozone (as a disinfectant and to increase oxygen saturation) • Capacity: 16,820,000 liters/day or 3,700,000 UK gal/day • Pressure: 517.12 kPa or 75 psi • 16" water supply pipe on the facilities of the Port of Sept-Îles 	<ul style="list-style-type: none"> • Drinking and raw water supplied by the water treatment plant (Lac des Rapides) Pump capacity: 20,000,000 UK gal/day Reservoir capacity: 2,800,000 UK gal; including 400,000 UK gal for the industrial park • Chloride processing: sodium chloride (for softening) and ozone (as a disinfectant and to increase oxygen saturation) • Capacity: 16,820,000 liters/day or 3,700,000 UK gal/day • Pressure: 517.12 kPa or 75 psi 	
SEWER SYSTEM	Sanitary and storm water	On request	Sanitary and storm water	



FERCO PARK



DOWNTOWN AREA

APPENDIX B SOCIO-ECONOMIC STATISTICS

REAL GDP GROWTH

	2013	2012
Sept-Îles	+2.5%	+2.3%
North Shore	+3.6%	+6%
Province of Québec	+0.8%	+1.8%

Sept-Îles' share represents 23% of the total GDP of the North Shore (2013).

LABOUR FORCE PARTICIPATION RATE

	2011
Sept-Îles	66%
North Shore	63%
Province of Québec	64.6%

EMPLOYMENT RATE

	2011
Sept-Îles	62.5%
North Shore	57.1%
Province of Québec	59.9%

UNEMPLOYMENT RATE

	2011
Sept-Îles	6%
North Shore	9.3%
Province of Québec	7.2%

LABOUR FORCE BY ECONOMIC SECTOR (2011)

	PRIMARY	SECONDARY	TERTIARY
Sept-Îles	8.7%	17.2%	74.1%
North Shore	11.5%	20.2%	68.3%
Province of Québec	3.4%	17.6%	79.0%

ECONOMIC DIVERSIFICATION (2013)

	NUMBER OF INDUSTRIES	DIVERSIFICATION INDEX
Sept-Îles	221	28.2%
North Shore	338	43.1%
Province of Québec	756	96.3%

HOUSEHOLD DISPOSABLE INCOME

	2012
Sept-Îles	\$54,145
Province of Québec	\$54,031

AVERAGE EMPLOYMENT INCOME

	2010
Sept-Îles	\$57,377
Province of Québec	\$50,134

ANNUAL RETAIL SALES (2012)

	PER HOUSEHOLD	PER CAPITA	TOTAL
Sept-Îles	\$42,059	\$17,491	\$507.1M
North Shore	11.5%	20.2%	\$1472.9M
Province of Québec	+ 0.8%	68.3%	\$107,167.8M

CONSTRUCTION | SEPT-ÎLES

2011	94 (+23.7%)
2012	208 (+121.3%)
2013	69 (-66.8%)
2014	51 (-26.1%)

AVERAGE PRICE ON THE HOUSING MARKET | SEPT-ÎLES

2011	\$202,549
2012	\$231,653
2013	\$228,584
2014-T3	\$228,967

HOUSING COUNT | SEPT-ÎLES

2011	2,610
2012	2,537
2013	2,491
2014	2,615

VACANCY RATES | SEPT-ÎLES

2011	0.6%
2012	0.3%
2013	0.7%
2014	2.4%

AVERAGE RENT | SEPT-ÎLES

2011	\$578/month
2012	\$593/month
2013	\$620/month
2014	\$652/month

